CEO Dashboard Supporting Documentation

Utilization:

Field	Source	Calculation Summary	Time Period
Total Inpatient Discharges	Inpatient Discharge Study	Total Inpatient Discharges	1st Quarter 2016
Total Inpatient Days	Inpatient Discharge Study	Total Number of Inpatient Days in Hospital	1st Quarter 2016
Emergency Room Visits	Outpatient Study	Total Number of ER Visits that were treated and released	1st Quarter 2016
Observation Visits	Outpatient Study	Total Number of Observation Visits	1st Quarter 2016
Inpatient Surgeries	Inpatient Discharge Study	Total Number of Inpatients who had Surgeries	1st Quarter 2016
Ambulatory Surgeries (Hospital Based)	Outpatient Study	Total Number of Outpatient Surgeries Performed in Hospital Owned or Operated Ambulatory Surgery Centers	1st Quarter 2016
Amb Surgery Visits as a % of Total IP & OP Visits	Inpatient Discharge Study/Outpatient Study	Rate of Ambulatory Surgeries Performed out of Total Patients	1st Quarter 2016
Total Births	Inpatient Discharge Study	Total Number of Births	1st Quarter 2016
Top 3 Inpatient Discharges by Service Line	Inpatient Discharge Study	Most Frequent Inpatient Discharges by Service Line for Your Hospital	1st Quarter 2016
Top 3 Outpatient Surgery Visits by Service Line	Outpatient Study	Most Frequent Outpatient Surgery Visits by Service Line for Your Hospital	1st Quarter 2016

Quality:

Field	Source	Calculation Summary	Time Period
30 Day All Cause, All Payer Readmission Rate	Inpatient Discharge Study	Total 30 Day Readmissions/ (Total Inpatient Discharges-Deaths)	1st Quarter 2016
30 Day All Cause, Medicare Readmission Rate	Inpatient Discharge Study	Total Medicare 30 Day Readmissions/ (Total Medicare Inpatient Discharges-Deaths)	1st Quarter 2016
Overall Mortality Rate	Inpatient Discharge Study	Count of Discharge Status= Died/Total Discharges	1st Quarter 2016
Sepsis Mortality Rate	Inpatient Discharge Study	Sepsis Deaths/Total Number of Inpatients Discharged in APR-DRG 720 Septicemia	1st Quarter 2016
CAUTI Rate	NHSN	Catheter Associated Urinary Tract Infections/Urinary Catheter Days	1st Quarter 2016
CLABSI Rate	NHSN	Central Line Associated Blood Stream Infections/Central Line Days	1st Quarter 2016
SSI-Colon Rate	NHSN	Surgical Site Infections/Colon Surgeries	1st Quarter 2016
SSI- Hysterectomy Rate	NHSN	Surgical Site Infections/Abdominal Hysterectomies	1st Quarter 2016
Medicare Spending per Beneficiary	Hospital Compare	Medicare Part A and Part B payments for services provided to a Medicare beneficiary during a spending-per-beneficiary episode that spans from three days prior to an inpatient hospital admission through 30 days after discharge	CY 2015
Clostridium Difficile (C- DIFF)	NHSN	C. difficile Events/ Inpatient Days	1st Quarter 2016

Financial:

Field	Source	Calculation Summary	Time Period
Acute Inpatient Charges/Day	DataBank	Total Acute Inpatient Charges/(Total Acute Patient Days +Newborn Patient Days)	1st Quarter 2016
Adjusted Operating Expense	DataBank	(Total Acute Inpatient Charges/Total Acute Patient Days)/((Total Acute Inpatient Charges + Total Swing Bed Charges + Total Subacute/LTC Charges + Total DPU Charges + Total Charges) / Total Patient Days) * (Total Operating Expenses * ((Total Acute Inpatient Charges + Total Swing Bed Charges + Total Subacute/LTC Charges + Total DPU Charges +Total Charges) / Total Charges) / Total Patient Days)) *100	1st Quarter 2016
Bad Debt % of Gross Patient Charges	DataBank	Bad Debt/Total Charges	1st Quarter 2016
Charity Care % of Gross Patient Charges	DataBank	Charity Care/Total Charges	1st Quarter 2016
Operating Margin Calc	DataBank	Operating Margin/(Total Charges-Total Contractuals - Charity Care-Bad Debt + Other Operating Revenue)	1st Quarter 2016
Salary/Employee Benefit Expense % of Total	DataBank	(Total Payroll Amount + Benefit Expense)/Total Operating Expense	1st Quarter 2016
Total Margin Calc	DataBank	Total Margin/(Total Charges – Total Contractuals – Charity Care- Bad Debt +Other Operating Revenue + Net Nonoperating Gains +Tax Subsidies)	1st Quarter 2016
Medicaid Payer Mix	DataBank	Total Medicaid Charges/ Total Charges	1st Quarter 2016
Medicare Payer Mix	DataBank	Total Medicare Charges/ Total Charges	1st Quarter 2016
Other Payer Mix	DataBank	Total Others Charges/Total Charges	1st Quarter 2016
Self-Payer Mix	DataBank	Total Self Pay Charges/ Total Charges	1st Quarter 2016
Staff RN	IHA Compensation Study		2016

LPN	IHA Compensation Study		2016
CNA	IHA Compensation Study		2016
Total Employment Impact	Bureau of Economic Analysis	Payroll	CY 2014
Total Income Impact	Bureau of Economic Analysis	Payroll + Supply Purchases +Capital Spending	CY 2014

Other:

Field	Source	Calculation Summary	Time Period
Staff RN Turnover	HR Benchmarking	Open RN Positions/ Average Employment	1st Quarter 2016
Total Facility Turnover Rate	HR Benchmarking	Total Open Positions/Average Employment	1st Quarter 2016
Obesity Rate	2016 County Health Rankings Indiana Data	Percentage of adults in the county that report BMI >= 30	2016
Adult Smoking Rate	2016 County Health Rankings Indiana Data	Percentage of adults in the county that report currently smoking	2016
Uninsured Rate	2016 County Health Rankings Indiana Data	Percentage of population in the county under age 65 without health insurance	2016
Diabetes Rate	2016 County Health Rankings Indiana Data	Percentage of persons in the county who are diabetic	2016
Low Birthweight Rate	2016 County Health Rankings Indiana Data	Percentage of live births in the county with low birth weight (<2500g)	2016
Physical Inactivity Rate	2016 County Health Rankings Indiana Data	Percentage of adults aged 20 and over in the county reporting no leisure-time physical activity	2016

Excessive Drinking Rate	2016 County Health Rankings Indiana Data	Percentage of adults in the county reporting binge or heavy drinking	2016
Drug Overdose Deaths	2016 County Health Rankings Indiana Data	Percentage of persons in the county who died of a drug overdose	2016
Preventable Hospital Stays	2016 County Health Rankings Indiana Data	Number of hospital stays for persons in the county with ambulatory-care sensitive conditions per 1,000 Medicare enrollees	2016